



London N. Breed,  
Mayor

Greg Wagner,  
Chief Financial Officer

## MEMORANDUM

October 29, 2019

To: President James Loyce and Honorable Members of the Health Commission  
Through: Dr. Grant Colfax, Director of Health  
From: Greg Wagner, Chief Financial Officer

**Re: Revenue and Expenditure Projection Report – 4<sup>th</sup> Quarter FY 2018-19**

This report presents the fourth quarter statement of revenues and expenditures for the Department of Public Health for fiscal year 2018-19. These figures are based on revenue collected and billed, and expenses incurred for the fiscal year beginning July 1, 2018. At the end of the fourth quarter, the department shows a net general fund surplus of \$96.5 million. Operating expenditures are below budget by 7.9 million, and revenues are above budget by \$88.6 million. The \$96.5 million year-end balance is net of \$26.0 million in appropriation balance that has been approved to be carried forward into FY 2019-20. The Department will also add \$40.0 million to the management reserve authorized under Section 12.6 of the Administrative Provisions of the Annual Appropriation Ordinance. This \$40.0 million includes revenues assumed in the FY 2019-20 budget, but received earlier than expected in FY 2018-19. After taking manual carryforwards and additions to the management reserve into account, the year-end balance reflects an improvement of \$9.8 million versus the third quarter projected balance of \$72.7 million.

### Fourth Quarter FY 2018-19 Surplus/(Deficit) (in Millions)

Fourth Quarter	Revenue			Expenditure			Total
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
HGH - Zuckerberg SF General	\$ 941.0	\$ 1,032.4	\$ 91.5	\$ 1,131.0	\$ 1,146.8	\$ (15.7)	\$ 75.7
HLH- Laguna Honda Hospital	\$ 179.3	\$ 189.1	\$ 9.8	\$ 270.7	\$ 271.6	\$ (0.9)	\$ 8.9
HPC - Primary Care	\$ 30.6	\$ 26.5	\$ (4.2)	\$ 94.0	\$ 94.2	\$ (0.2)	\$ (4.4)
HBH - Behavioral Health	\$ 221.2	\$ 217.0	\$ (4.2)	\$ 332.2	\$ 317.8	\$ 14.5	\$ 10.3
HJH - Jail Health	\$ 0.4	\$ 0.4	\$ (0.0)	\$ 35.2	\$ 34.1	\$ 1.1	\$ 1.1
HHH - Home Health	\$ 2.3	\$ 3.4	\$ 1.2	\$ 9.0	\$ 9.0	\$ (0.0)	\$ 1.1
HNS - Health Network	\$ 193.8	\$ 185.4	\$ (8.4)	\$ 233.1	\$ 232.6	\$ 0.5	\$ (7.9)
HPH - Public Health Division	\$ 26.6	\$ 24.5	\$ (2.1)	\$ 76.7	\$ 72.5	\$ 4.2	\$ 2.1
HAD - Central Administration	\$ 36.8	\$ 41.8	\$ 5.0	\$ 128.4	\$ 123.8	\$ 4.6	\$ 9.6
<b>Total</b>	<b>\$ 1,631.9</b>	<b>\$ 1,720.5</b>	<b>\$ 88.6</b>	<b>\$ 2,310.2</b>	<b>\$ 2,302.3</b>	<b>\$ 7.9</b>	<b>\$ 96.5</b>
Manual Appropriation Carryforward Requests (Multiple Divisions)							\$ 26.0
Reserve Deposit - Revenues in FY 19-20 Budget Received 18-19							\$ (40.0)
Balance for Comparison to 3rd Quarter							\$ 82.5

**Zuckerberg San Francisco General Hospital:** ZSFG ends the year with a \$75.7 million favorable variance compared to budget. Projected revenues are above budget by \$91.5 million, and projected expenditures are above budget by \$15.7 million. Significant variances include:

- \$84.7 million favorable variance in net patient revenues resulting from a higher-than budgeted patient census and favorable payer mix compared to budget.
- \$14.8 million favorable variance in Other State/Miscellaneous revenues due to retroactive payments under the 340b pharmacy program and State hospital fee revenue.
- \$8.2 million unfavorable variance in personnel expenditures. ZSFG continues to experience higher-than-budgeted census, resulting in staffing costs above budget to meet required staffing ratios and patient care needs. In addition, staffing costs associated with training and preparation for the Epic go-live on August increased personnel expenditures
- \$5.7 million unfavorable variance in non-personnel services driven primarily by use of registry contracts, reflecting higher than budgeted census and Epic preparedness costs.
- \$5.7 million unfavorable variance in materials in supplies due to higher-than budgeted patient census.

**Laguna Honda Hospital:** LHH ends the year with a surplus of \$8.9 million, including:

- \$9.8 million favorable variance in net patient service revenue due to a higher-than-expected annual increase in the Medi-Cal per diem rate
- \$0.9 million unfavorable variance in personnel expenditures.

**Primary Care:** Primary Care ends the year with a \$4.4 million deficit due to weakness in fee-for-service and capitation revenues driven by lower than expected Medi-Cal managed care enrollment levels. Enrollment declines reflect a state-wide pattern driven by economic factors and political climate.

**Behavioral Health:** Behavioral Health shows a year-end surplus of \$10.3 million, driven by:

- \$9.0 million shortfall in Short/Doyle Medi-Cal revenues.
- \$2.0 million surplus in 2011 State Realignment revenue.
- \$2.9 million surplus in other revenues due to unbudgeted SB 75 Medi-Cal revenue.
- \$2.7 million in personnel expenditures due to delays in hiring newly budgeted positions.
- \$9.9 million surplus in non-personnel services due to a one-time release of prior year encumbrances following prior year settlements.

**Jail Health Services:** Jail Health ends the year with a surplus of \$1.1 million due to savings in personnel costs and services of other departments.

**Health at Home:** Health at Home ends the year with a \$1.1 million surplus to due revenue above budget.

**Health Network Services:** HNS ends the year with a \$7.9 million deficit due to lower than budgeted HSF City Option Fees. Disbursements of City Option funds are on hold while DPH works with San Francisco Health Plan to make changes to program structure and financial policies for City Option programs.

**Public Health Division:** Public Health Division shows a \$2.1 million year-end surplus due to personnel expenditure savings from delays in hiring newly budgeted positions.

**Public Health Administration:** Public Health Administration projects \$9.6 million favorable variance due to:

- \$4.6 million favorable variance in MAA/TCM revenue.
- \$4.4 million favorable variance in personnel costs reflecting lower than expected transition of information technology costs from the Electronic Health Records project to operating funds.
- \$1.63 million favorable variance in non-personnel costs reflecting lower than expected transition of information technology costs from the Electronic Health Records project to operating funds.
- \$1.9 million unfavorable variance in materials and supplies due to facilities, relocation and equipment costs associated with preparation for the Electronic Health Records program.

**Comments:**

- The positive balance projected in this report (along with other projected variances from adopted budget), will be applied to offset the City's projected General Fund deficit in the coming budget cycle. The net impact of these projected variances is reflected in the adopted budget for FY 2019-20 and 2020-21, with any projected variance incorporated into the updated Five Year Financial Plan to be published in winter of 2019.
- While the department projects a net favorable General Fund bottom line due to revenue strength, year-end figures show expenses approaching or exceeding budget in certain accounts, particularly in salaries and materials and supplies. As a result, the Department has taken additional measures to monitor and control spending, including additional approvals for proposed new hires, daily monitoring of patient census, enhanced reporting of spending rates at the sub-division level, and analyzing options for allocating costs to project accounts. The department will continue active monitoring and management of its expenditure budget.
- Section 12.6 of the administrative provisions of the Annual Appropriation Ordinance authorizes the Controller to defer surplus transfer payments, indigent health revenues, and Realignment funding to offset future reductions or audit adjustments associated with the Affordable Care Act and funding allocations for indigent health services. A budgeted repayment of \$55.9 million of disallowed SB1128 reimbursements from prior years occurred in March 2019, resulting in a projected ending balance of \$80.9 million in the third quarter report. In the final quarter of FY 2018-19, DPH received favorable prior year settlements totaling \$40.0 million. While this favorable news was anticipated, it was not expected to occur until FY 2019-20 and was therefore assumed as revenue in the FY 2019-20 budget. To address this timing issue across fiscal years, DPH has worked with the Controller's Office to reserve an additional \$40.0 million under Section 12.6, bringing the total balance to \$120.9 million.

DPH Fourth Quarter Summary (\$ Millions)

Fourth Quarter	Revenue			Expenditure			Total Surplus/ (Deficit)
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	
HGH - Zuckerberg SF General	\$ 941.0	\$ 1,032.4	\$ 91.5	\$ 1,131.0	\$ 1,146.8	\$ (15.7)	\$ 75.7
HLH- Laguna Honda Hospital	\$ 179.3	\$ 189.1	\$ 9.8	\$ 270.7	\$ 271.6	\$ (0.9)	\$ 8.9
HPC - Primary Care	\$ 30.6	\$ 26.5	\$ (4.2)	\$ 94.0	\$ 94.2	\$ (0.2)	\$ (4.4)
HBH - Behavioral Health	\$ 221.2	\$ 217.0	\$ (4.2)	\$ 332.2	\$ 317.8	\$ 14.5	\$ 10.3
HJH - Jail Health	\$ 0.4	\$ 0.4	\$ (0.0)	\$ 35.2	\$ 34.1	\$ 1.1	\$ 1.1
HHH - Home Health	\$ 2.3	\$ 3.4	\$ 1.2	\$ 9.0	\$ 9.0	\$ (0.0)	\$ 1.1
HNS - Health Network	\$ 193.8	\$ 185.4	\$ (8.4)	\$ 233.1	\$ 232.6	\$ 0.5	\$ (7.9)
HPH - Public Health Division	\$ 26.6	\$ 24.5	\$ (2.1)	\$ 76.7	\$ 72.5	\$ 4.2	\$ 2.1
HAD - Central Administration	\$ 36.8	\$ 41.8	\$ 5.0	\$ 128.4	\$ 123.8	\$ 4.6	\$ 9.6
<b>Total</b>	<b>\$ 1,631.9</b>	<b>\$ 1,720.5</b>	<b>\$ 88.6</b>	<b>\$ 2,310.2</b>	<b>\$ 2,302.3</b>	<b>\$ 7.9</b>	<b>\$ 96.5</b>
Manual Appropriation Carryforward Requests (Multiple Divisions)							\$ 26.0
Reserve Deposit - Revenues in FY 19-20 Budget Received 18-19							\$ (40.0)
Balance for Comparison to 3rd Quarter							\$ 82.5

Third Quarter	Revenue			Expenditure			Total Surplus/ (Deficit)
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	
HGH - Zuckerberg SF General	\$ 930.3	\$ 971.2	\$ 40.8	\$ 1,134.9	\$ 1,139.3	\$ (4.4)	\$ 36.4
HLH- Laguna Honda Hospital	\$ 176.3	\$ 190.1	\$ 13.8	\$ 267.6	\$ 270.4	\$ (2.8)	\$ 11.0
HPC - Primary Care	\$ 29.3	\$ 24.8	\$ (4.4)	\$ 99.9	\$ 100.6	\$ (0.7)	\$ (5.1)
HBH - Behavioral Health	\$ 221.2	\$ 235.9	\$ 14.7	\$ 394.0	\$ 383.9	\$ 10.1	\$ 24.8
HJH - Jail Health	\$ 0.4	\$ 0.4	\$ -	\$ 37.8	\$ 37.8	\$ (0.0)	\$ (0.0)
HHH - Home Health	\$ 2.3	\$ 2.4	\$ 0.1	\$ 8.8	\$ 8.9	\$ (0.1)	\$ (0.0)
HNS - Health Network	\$ 155.2	\$ 155.3	\$ 0.1	\$ 254.4	\$ 253.1	\$ 1.3	\$ 1.4
HPH - Public Health Division	\$ 26.8	\$ 26.8	\$ 0.0	\$ 82.4	\$ 79.1	\$ 3.3	\$ 3.4
HAD - Central Administration	\$ 36.8	\$ 38.2	\$ 1.5	\$ 154.1	\$ 154.8	\$ (0.7)	\$ 0.8
<b>Total</b>	<b>\$ 1,578.4</b>	<b>\$ 1,645.1</b>	<b>\$ 66.7</b>	<b>\$ 2,433.9</b>	<b>\$ 2,427.9</b>	<b>\$ 6.0</b>	<b>\$ 72.7</b>

**Department of Public Health**  
**STATEMENT OF REVENUE AND EXPENSES**

June 30, 2019  
(In Millions of Dollars)

<b>CURRENT YEAR</b>						
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/(Unfav) Variance</u>	<u>% Var</u>	
<b>NET PATIENT SERVICE REVENUE:</b>						
1	Medi-Cal Revenue	394.72	298.53	299.26	96.19	32.22%
2	Medicare Revenue	186.71	175.39	175.39	11.33	6.46%
3	Short Doyle M/Cal	81.71	91.11	91.11	(9.41)	-10.32%
4	Patient Fees	2.06	2.63	2.63	(0.58)	-21.88%
5	Other Patient Revenue	116.20	130.66	129.49	(14.46)	-11.06%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b>781.40</b>	<b>698.32</b>	<b>697.89</b>	<b>83.08</b>	<b>11.90%</b>
7						
8	<b>OTHER OPERATING REVENUE:</b>					
9	MAA/TCM	12.56	8.31	8.74	4.25	51.15%
10	GPP/PRIME	223.10	224.84	172.03	(1.75)	-0.78%
11	EPP QIP	114.76	112.91	-	1.86	1.64%
12	Healthy San Francisco - City Option Fees	7.15	16.92	16.92	(9.77)	-57.72%
13	SAPT	9.88	9.88	9.88	(0.00)	-0.03%
14	Capitation Fees / Health Plan Settlements	109.97	120.92	120.92	(10.95)	-9.05%
15	2011 Realignment	39.06	37.17	37.17	1.89	5.09%
16	1991 Health & Welfare Realignment	154.12	154.13	154.13	(0.01)	-0.01%
17	Fees/Fines/Licenses	39.19	40.75	153.65	(1.56)	-3.82%
18	Other State/Misc	36.57	14.48	14.48	22.09	152.60%
19	Revenues from Other Departments	8.94	9.82	9.73	(0.88)	-8.97%
20	Multi-Year Projects	40.26	39.91	38.56	0.35	0.88%
21	Transfer-In	143.54	143.54	98.72	-	0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b>939.10</b>	<b>933.57</b>	<b>834.94</b>	<b>5.53</b>	<b>0.59%</b>
23						
24	<b>TOTAL OPERATING REVENUE</b>	<b>1,720.50</b>	<b>1,631.89</b>	<b>1,532.82</b>	<b>88.60</b>	<b>5.43%</b>
25						
26	<b>OPERATING EXPENSES:</b>					
27	Salaries	746.94	746.21	744.16	(0.72)	0.10%
28	Mandatory Fringe Benefits	301.92	307.22	309.27	5.31	-1.73%
29	Non-Personnel Services	597.06	601.91	616.36	4.85	-0.81%
30	Materials & Supplies	133.00	127.79	128.24	(5.21)	4.08%
31	Capital Outlay & Facility Maintenance	5.95	8.11	7.67	2.15	-26.54%
32	Debt Service	2.15	2.84	2.84	0.69	-24.42%
33	Services Of Other Depts	93.05	93.63	90.03	0.58	-0.61%
34	Annual Project Related	77.51	77.79	91.27	0.29	-0.37%
35	Multi-Year Projects	165.12	165.13	165.13	0.00	0.00%
36	Transfer-Out	179.60	179.60	121.72	(0.00)	0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b>2,302.31</b>	<b>2,310.24</b>	<b>2,276.70</b>	<b>7.93</b>	<b>-0.34%</b>
38						
39	PY Carryforwards	95.75	95.75			
40						
41	<b>GENERAL FUND SUPPORT</b>	<b>581.81</b>	<b>678.35</b>	<b>743.88</b>	<b>96.53</b>	<b>-14.23%</b>

**Department of Public Health - Zuckerberg San Francisco General Hospital**

**STATEMENT OF REVENUE AND EXPENSES**

June 30, 2019

(In Millions of Dollars)

	CURRENT YEAR				
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/(Unfav) Variance</u>	<u>% Var</u>
<b>NET PATIENT SERVICE REVENUE:</b>					
1 Medi-Cal Revenue	213.64	121.37	121.37	92.27	76.03%
2 Medicare Revenue	166.99	159.66	159.66	7.33	4.59%
3 Short Doyle M/Cal	6.37	6.37	6.37	0.00	0.03%
4 Patient Fees	-	-	-	-	0.00%
5 Other Patient Revenue	114.63	129.54	129.10	(14.91)	-11.51%
6 <b>TOTAL PATIENT SERVICE REVENUE</b>	<b>501.63</b>	<b>416.94</b>	<b>416.51</b>	<b>84.69</b>	<b>20.31%</b>
7					
<b>OTHER OPERATING REVENUE:</b>					
9 MAA/TCM	5.05	5.00	5.00	0.05	1.00%
10 GPP/PRIME	223.10	224.84	172.03	(1.75)	-0.78%
11 EPP QIP	114.76	112.91	-	1.86	1.64%
12 Healthy San Francisco - City Option Fees	-	-	-	-	0.00%
13 SAPT	-	-	-	-	0.00%
14 Capitation Fees / Health Plan Settlements	104.70	111.98	111.98	(7.28)	-6.50%
15 2011 Realignment	-	-	-	-	0.00%
16 1991 Health & Welfare Realignment	54.52	54.52	54.52	-	0.00%
17 Fees/Fines/Licenses	-	-	112.91	-	0.00%
18 Other State/Misc	21.17	6.41	6.41	14.76	230.03%
19 Revenues from Other Departments	7.49	8.36	8.32	(0.87)	-10.38%
20 Multi-Year Projects	-	-	-	-	0.00%
21 Transfer-In	-	-	-	-	0.00%
22 <b>TOTAL OTHER OPERATING REVENUE</b>	<b>530.79</b>	<b>524.02</b>	<b>471.18</b>	<b>6.76</b>	<b>1.29%</b>
23					
24 <b>TOTAL OPERATING REVENUE</b>	<b>1,032.42</b>	<b>940.97</b>	<b>887.68</b>	<b>91.45</b>	<b>9.72%</b>
25					
<b>OPERATING EXPENSES:</b>					
27 Salaries	395.26	387.07	385.62	(8.18)	2.11%
28 Mandatory Fringe Benefits	157.13	157.11	159.16	(0.02)	0.01%
29 Non-Personnel Services	235.01	229.34	219.39	(5.67)	2.47%
30 Materials & Supplies	87.34	82.22	85.49	(5.12)	6.23%
31 Capital Outlay & Facility Maintenance	3.39	5.51	6.42	2.12	-38.47%
32 Debt Service	2.15	2.84	2.84	0.69	-24.42%
33 Services Of Other Depts	57.15	57.61	57.71	0.46	-0.80%
34 Annual Project Related	-	-	-	-	0.00%
35 Multi-Year Projects	35.37	35.38	35.38	0.00	-0.01%
36 Transfer-Out	173.96	173.96	119.72	(0.00)	0.00%
37 <b>TOTAL OPERATING EXPENSES</b>	<b>1,146.76</b>	<b>1,131.04</b>	<b>1,071.73</b>	<b>(15.72)</b>	<b>1.39%</b>
38					
39 PY Carryforwards	11.36	11.36			
40					
41 <b>GENERAL FUND SUPPORT</b>	<b>114.34</b>	<b>190.08</b>	<b>184.05</b>	<b>75.74</b>	<b>-39.85%</b>

**Department of Public Health- Laguna Honda Hospital**

**STATEMENT OF REVENUE AND EXPENSES**

June 30, 2019

(In Millions of Dollars)

		CURRENT YEAR				
		<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/(Unfav) Variance</u>	<u>% Var</u>
<b>NET PATIENT SERVICE REVENUE:</b>						
1	Medi-Cal Revenue	169.62	162.81	163.54	6.82	4.19%
2	Medicare Revenue	12.10	9.02	9.02	3.07	34.08%
3	Short Doyle M/Cal	-	0.39	0.39	(0.39)	-100.00%
4	Patient Fees	-	-	-	-	0.00%
5	Other Patient Revenue	0.68	0.90	0.17	(0.22)	-24.93%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b>182.40</b>	<b>173.12</b>	<b>173.12</b>	<b>9.28</b>	<b>5.36%</b>
7						
8	<b>OTHER OPERATING REVENUE:</b>					
9	MAA/TCM	-	-	-	-	0.00%
10	GPP/PRIME	-	-	-	-	0.00%
11	EPP QIP	-	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	-	-	-	-	0.00%
13	SAPT	-	-	-	-	0.00%
14	Capitation Fees / Health Plan Settlements	-	-	-	-	0.00%
15	2011 Realignment	-	-	-	-	0.00%
16	1991 Health & Welfare Realignment	-	-	-	-	0.00%
17	Fees/Fines/Licenses	0.70	0.56	0.56	0.14	24.53%
18	Other State/Misc	0.70	0.28	0.28	0.42	148.84%
19	Revenues from Other Departments	0.29	0.29	0.24	-	0.00%
20	Multi-Year Projects	0.04	0.04	0.04	-	0.00%
21	Transfer-In	4.99	4.99	2.00	-	0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b>6.72</b>	<b>6.17</b>	<b>3.12</b>	<b>0.56</b>	<b>9.00%</b>
23						
24	<b>TOTAL OPERATING REVENUE</b>	<b>189.12</b>	<b>179.28</b>	<b>176.24</b>	<b>9.83</b>	<b>5.49%</b>
25						
26	<b>OPERATING EXPENSES:</b>					
27	Salaries	144.08	143.08	142.48	(1.00)	0.70%
28	Mandatory Fringe Benefits	64.07	64.16	63.84	0.09	-0.14%
29	Non-Personnel Services	13.52	13.52	8.92	-	0.00%
30	Materials & Supplies	25.03	25.03	23.01	-	0.00%
31	Capital Outlay & Facility Maintenance	2.14	2.14	0.88	-	0.00%
32	Debt Service	-	-	-	-	0.00%
33	Services Of Other Depts	15.95	15.95	13.98	-	0.00%
34	Annual Project Related	1.54	1.54	1.27	-	0.00%
35	Multi-Year Projects	3.22	3.22	3.22	-	0.00%
36	Transfer-Out	2.03	2.03	2.00	-	0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b>271.57</b>	<b>270.66</b>	<b>259.60</b>	<b>(0.91)</b>	<b>0.33%</b>
38						
39	PY Carryforwards	8.56	8.56			
40						
41	<b>GENERAL FUND SUPPORT</b>	<b>82.45</b>	<b>91.38</b>	<b>83.37</b>	<b>8.93</b>	<b>-9.77%</b>

**Department of Public Health - Primary Care Division**

**STATEMENT OF REVENUE AND EXPENSES**

June 30, 2019

(In Millions of Dollars)

CURRENT YEAR					
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/(Unfav) Variance</u>	<u>% Var</u>
<b>NET PATIENT SERVICE REVENUE:</b>					
1	Medi-Cal Revenue	6.15	8.15	8.15	(2.00) -24.50%
2	Medicare Revenue	2.34	3.40	3.40	(1.06) -31.10%
3	Short Doyle M/Cal	-	-	-	-
4	Patient Fees	-	-	-	-
5	Other Patient Revenue	0.23	0.21	0.21	0.02 8.52%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b>8.72</b>	<b>11.76</b>	<b>11.76</b>	<b>(3.04) -25.82%</b>
7					
<b>OTHER OPERATING REVENUE:</b>					
9	MAA/TCM	-	-	0.44	-
10	GPP/PRIME	-	-	-	-
11	EPP QIP	-	-	-	-
12	Healthy San Francisco - City Option Fees	-	-	-	-
13	SAPT	-	-	-	-
14	Capitation Fees / Health Plan Settlements	4.77	8.64	8.64	(3.87) -44.79%
15	2011 Realignment	-	-	-	-
16	1991 Health & Welfare Realignment	-	-	-	-
17	Fees/Fines/Licenses	-	-	-	-
18	Other State/Misc	3.65	1.27	1.27	2.38 187.13%
19	Revenues from Other Departments	0.54	0.54	0.54	(0.00) -0.02%
20	Multi-Year Projects	8.75	8.40	7.05	0.35 4.17%
21	Transfer-In	0.03	0.03	-	-
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b>17.73</b>	<b>18.87</b>	<b>17.93</b>	<b>(1.14) -6.03%</b>
23					
24	<b>TOTAL OPERATING REVENUE</b>	<b>26.46</b>	<b>30.63</b>	<b>29.69</b>	<b>(4.17) -13.63%</b>
25					
<b>OPERATING EXPENSES:</b>					
27	Salaries	48.20	48.23	48.23	0.03 -0.06%
28	Mandatory Fringe Benefits	19.87	19.91	19.91	0.04 -0.21%
29	Non-Personnel Services	3.37	3.53	4.61	0.16 -4.57%
30	Materials & Supplies	3.51	3.38	4.13	(0.13) 3.75%
31	Capital Outlay & Facility Maintenance	0.09	0.09	-	(0.00) 2.29%
32	Debt Service	-	-	-	-
33	Services Of Other Depts	4.55	4.23	3.82	(0.33) 7.71%
34	Annual Project Related	-	-	-	-
35	Multi-Year Projects	14.60	14.60	14.60	-
36	Transfer-Out	-	-	-	-
37	<b>TOTAL OPERATING EXPENSES</b>	<b>94.20</b>	<b>93.97</b>	<b>95.30</b>	<b>(0.22) 0.24%</b>
38					
39	PY Carryforwards	4.56	4.56		
40					
41	<b>GENERAL FUND SUPPORT</b>	<b>67.74</b>	<b>63.34</b>	<b>65.61</b>	<b>(4.40) 6.94%</b>



**Department of Public Health- Behavioral Health Division**

**STATEMENT OF REVENUE AND EXPENSES**

June 30, 2019

(In Millions of Dollars)

<b>CURRENT YEAR</b>					
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/(Unfav) Variance</u>	<u>% Var</u>
<b>NET PATIENT SERVICE REVENUE:</b>					
1	Medi-Cal Revenue	4.73	5.26	5.26	(0.53) -10.04%
2	Medicare Revenue	2.71	1.65	1.65	1.06 64.48%
3	Short Doyle M/Cal	75.34	84.36	84.36	(9.02) -10.69%
4	Patient Fees	0.03	0.62	0.62	(0.59) -94.98%
5	Other Patient Revenue	0.74	-	-	0.74 0.00%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b>83.55</b>	<b>91.88</b>	<b>91.88</b>	<b>(8.33) -9.07%</b>
7					
<b>OTHER OPERATING REVENUE:</b>					
9	MAA/TCM	0.02	0.80	0.80	(0.78) -97.06%
10	GPP/PRIME	-	-	-	- 0.00%
11	EPP QIP	-	-	-	- 0.00%
12	Healthy San Francisco - City Option Fees	-	-	-	- 0.00%
13	SAPT	9.88	9.88	9.88	(0.00) -0.03%
14	Capitation Fees / Health Plan Settlements	-	-	-	- 0.00%
15	2011 Realignment	39.06	37.17	37.17	1.89 5.09%
16	1991 Health & Welfare Realignment	63.23	63.23	63.23	- 0.00%
17	Fees/Fines/Licenses	16.30	16.17	16.17	0.13 0.81%
18	Other State/Misc	4.96	2.06	2.06	2.90 140.47%
19	Revenues from Other Departments	-	-	-	- 0.00%
20	Multi-Year Projects	-	-	-	- 0.00%
21	Transfer-In	-	-	-	- 0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b>133.47</b>	<b>129.32</b>	<b>129.32</b>	<b>4.14 3.20%</b>
23					
24	<b>TOTAL OPERATING REVENUE</b>	<b>217.02</b>	<b>221.20</b>	<b>221.20</b>	<b>(4.19) -1.89%</b>
25					
<b>OPERATING EXPENSES:</b>					
27	Salaries	60.22	62.48	62.48	2.26 -3.61%
28	Mandatory Fringe Benefits	23.64	24.11	24.11	0.47 -1.95%
29	Non-Personnel Services	220.94	230.81	228.62	9.87 -4.28%
30	Materials & Supplies	7.09	8.92	8.61	1.83 -20.53%
31	Capital Outlay & Facility Maintenance	0.18	0.18	0.17	(0.00) 1.88%
32	Debt Service	-	-	-	- 0.00%
33	Services Of Other Depts	2.40	2.44	2.79	0.04 -1.75%
34	Annual Project Related	-	-	-	- 0.00%
35	Multi-Year Projects	-	-	-	- 0.00%
36	Transfer-Out	3.30	3.30	-	- 0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b>317.76</b>	<b>332.23</b>	<b>326.77</b>	<b>14.47 -4.35%</b>
38					
39	PY Carryforwards	57.80	57.80		
40					
41	<b>GENERAL FUND SUPPORT</b>	<b>100.75</b>	<b>111.03</b>	<b>105.57</b>	<b>10.28 -9.26%</b>

**Department of Public Health - Jail Health**

**STATEMENT OF REVENUE AND EXPENSES**

June 30, 2019

(In Millions of Dollars)

CURRENT YEAR					
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/(Unfav) Variance</u>	<u>% Var</u>
<b>NET PATIENT SERVICE REVENUE:</b>					
1	Medi-Cal Revenue	-	-	-	0.00%
2	Medicare Revenue	-	-	-	0.00%
3	Short Doyle M/Cal	-	-	-	0.00%
4	Patient Fees	-	-	-	0.00%
5	Other Patient Revenue	-	-	-	0.00%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>
7					
<b>OTHER OPERATING REVENUE:</b>					
9	MAA/TCM	-	-	-	0.00%
10	GPP/PRIME	-	-	-	0.00%
11	EPP QIP	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	-	-	-	0.00%
13	SAPT	-	-	-	0.00%
14	Capitation Fees / Health Plan Settlements	-	-	-	0.00%
15	2011 Realignment	-	-	-	0.00%
16	1991 Health & Welfare Realignment	-	-	-	0.00%
17	Fees/Fines/Licenses	-	0.03	0.03	(0.03) -100.00%
18	Other State/Misc	0.02	-	-	0.02 0.00%
19	Revenues from Other Departments	0.36	0.36	0.36	(0.00) -1.19%
20	Multi-Year Projects	-	-	-	0.00%
21	Transfer-In	-	-	-	0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b>0.38</b>	<b>0.39</b>	<b>0.39</b>	<b>(0.01) -2.45%</b>
23					
24	<b>TOTAL OPERATING REVENUE</b>	<b>0.38</b>	<b>0.39</b>	<b>0.39</b>	<b>(0.01) -2.45%</b>
25					
<b>OPERATING EXPENSES:</b>					
27	Salaries	21.70	21.88	21.88	0.18 -0.82%
28	Mandatory Fringe Benefits	6.69	7.26	7.58	0.57 -7.85%
29	Non-Personnel Services	1.34	1.35	2.26	0.01 -0.59%
30	Materials & Supplies	3.77	3.64	3.58	(0.13) 3.61%
31	Capital Outlay & Facility Maintenance	0.00	0.00	-	- 0.00%
32	Debt Service	-	-	-	- 0.00%
33	Services Of Other Depts	0.27	0.72	0.59	0.45 -62.49%
34	Annual Project Related	-	-	-	- 0.00%
35	Multi-Year Projects	-	-	-	- 0.00%
36	Transfer-Out	0.32	0.32	-	- 0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b>34.09</b>	<b>35.16</b>	<b>35.89</b>	<b>1.08 -3.06%</b>
38					
39	PY Carryforwards	1.92	1.92		
40					
41	<b>GENERAL FUND SUPPORT</b>	<b>33.71</b>	<b>34.77</b>	<b>35.50</b>	<b>1.07 -3.07%</b>

**Department of Public Health - Health at Home**

**STATEMENT OF REVENUE AND EXPENSES**

June 30, 2019

(In Millions of Dollars)

<b>CURRENT YEAR</b>					
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/(Unfav) Variance</u>	<u>% Var</u>
<b>NET PATIENT SERVICE REVENUE:</b>					
1	Medi-Cal Revenue	0.04	0.05	0.05	(0.00) -4.44%
2	Medicare Revenue	2.57	1.65	1.65	0.92 55.66%
3	Short Doyle M/Cal	-	-	-	- 0.00%
4	Patient Fees	-	-	-	- 0.00%
5	Other Patient Revenue	0.06	0.00	0.00	0.05 2700.00%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<u>2.67</u>	<u>1.70</u>	<u>1.70</u>	<u>0.97 57.18%</u>
7					
<b>OTHER OPERATING REVENUE:</b>					
9	MAA/TCM	-	-	-	- 0.00%
10	GPP/PRIME	-	-	-	- 0.00%
11	EPP QIP	-	-	-	- 0.00%
12	Healthy San Francisco - City Option Fees	-	-	-	- 0.00%
13	SAPT	-	-	-	- 0.00%
14	Capitation Fees / Health Plan Settlements	0.51	0.30	0.30	0.21 68.67%
15	2011 Realignment	-	-	-	- 0.00%
16	1991 Health & Welfare Realignment	-	-	-	- 0.00%
17	Fees/Fines/Licenses	-	-	-	- 0.00%
18	Other State/Misc	-	-	-	- 0.00%
19	Revenues from Other Departments	0.26	0.27	0.27	(0.01) -3.32%
20	Multi-Year Projects	-	-	-	- 0.00%
21	Transfer-In	-	-	-	- 0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<u>0.77</u>	<u>0.57</u>	<u>0.57</u>	<u>0.20 34.50%</u>
23					
24	<b>TOTAL OPERATING REVENUE</b>	<u>3.44</u>	<u>2.27</u>	<u>2.27</u>	<u>1.17 51.48%</u>
25					
<b>OPERATING EXPENSES:</b>					
27	Salaries	5.57	5.53	5.53	(0.04) 0.78%
28	Mandatory Fringe Benefits	2.20	2.19	2.19	(0.00) 0.23%
29	Non-Personnel Services	0.69	0.69	0.31	-
30	Materials & Supplies	0.48	0.48	0.11	-
31	Capital Outlay & Facility Maintenance	-	-	-	- 0.00%
32	Debt Service	-	-	-	- 0.00%
33	Services Of Other Depts	0.07	0.07	0.07	-
34	Annual Project Related	-	-	-	- 0.00%
35	Multi-Year Projects	-	-	-	- 0.00%
36	Transfer-Out	-	-	-	- 0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<u>9.01</u>	<u>8.96</u>	<u>8.21</u>	<u>(0.05) 0.54%</u>
38					
39	PY Carryforwards	0.56	0.56		
40					
41	<b>GENERAL FUND SUPPORT</b>	<u>5.57</u>	<u>6.69</u>	<u>5.94</u>	<u>1.12 -16.75%</u>

**Department of Public Health - Health Network Division**

**STATEMENT OF REVENUE AND EXPENSES**

June 30, 2019

(In Millions of Dollars)

		CURRENT YEAR				
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/(Unfav) Variance</u>	<u>% Var</u>	
<b>NET PATIENT SERVICE REVENUE:</b>						
1	Medi-Cal Revenue	-	0.04	0.04	(0.04)	-100.00%
2	Medicare Revenue	-	-	-	-	0.00%
3	Short Doyle M/Cal	-	-	-	-	0.00%
4	Patient Fees	0.22	0.07	0.07	0.15	211.40%
5	Other Patient Revenue	-	-	-	-	0.00%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b>0.22</b>	<b>0.11</b>	<b>0.11</b>	<b>0.11</b>	<b>106.44%</b>
7						
<b>OTHER OPERATING REVENUE:</b>						
9	MAA/TCM	1.69	1.51	1.51	0.18	11.86%
10	GPP/PRIME	-	-	-	-	0.00%
11	EPP QIP	-	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	7.15	16.92	16.92	(9.77)	-57.72%
13	SAPT	-	-	-	-	0.00%
14	Capitation Fees / Health Plan Settlements	-	-	-	-	0.00%
15	2011 Realignment	-	-	-	-	0.00%
16	1991 Health & Welfare Realignment	0.90	0.91	0.91	(0.01)	-1.07%
17	Fees/Fines/Licenses	-	-	-	-	0.00%
18	Other State/Misc	5.51	4.41	4.41	1.10	24.92%
19	Revenues from Other Departments	-	-	-	-	0.00%
20	Multi-Year Projects	31.47	31.47	31.47	-	0.00%
21	Transfer-In	138.49	138.49	96.72	-	0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b>185.21</b>	<b>193.71</b>	<b>151.93</b>	<b>(8.50)</b>	<b>-4.39%</b>
23						
24	<b>TOTAL OPERATING REVENUE</b>	<b>185.43</b>	<b>193.81</b>	<b>152.04</b>	<b>(8.39)</b>	<b>-4.33%</b>
25						
<b>OPERATING EXPENSES:</b>						
27	Salaries	19.03	20.00	20.00	0.97	-4.86%
28	Mandatory Fringe Benefits	7.41	7.74	7.74	0.33	-4.27%
29	Non-Personnel Services	93.99	92.87	129.32	(1.12)	1.21%
30	Materials & Supplies	0.22	0.50	0.41	0.28	-55.44%
31	Capital Outlay & Facility Maintenance	-	-	-	-	0.00%
32	Debt Service	-	-	-	-	0.00%
33	Services Of Other Depts	0.97	1.03	0.96	0.06	-5.88%
34	Annual Project Related	-	-	-	-	0.00%
35	Multi-Year Projects	110.99	110.99	110.99	-	0.00%
36	Transfer-Out	-	-	-	-	0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b>232.60</b>	<b>233.11</b>	<b>269.42</b>	<b>0.51</b>	<b>-0.22%</b>
38						
39	PY Carryforwards	2.83	2.83			
40						
41	<b>GENERAL FUND SUPPORT</b>	<b>47.17</b>	<b>39.30</b>	<b>117.38</b>	<b>(7.87)</b>	<b>20.03%</b>

**Department of Public Health - Public Health Division**

**STATEMENT OF REVENUE AND EXPENSES**

June 30, 2019

(In Millions of Dollars)

CURRENT YEAR					
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/(Unfav) Variance</u>	<u>% Var</u>
<b>NET PATIENT SERVICE REVENUE:</b>					
1	Medi-Cal Revenue	0.54	0.87	0.87	(0.34) -38.57%
2	Medicare Revenue	-	0.00	0.00	(0.00) -100.00%
3	Short Doyle M/Cal	-	-	-	- 0.00%
4	Patient Fees	1.81	1.94	1.94	(0.14) -7.06%
5	Other Patient Revenue	(0.14)	-	-	(0.14) 0.00%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b>2.21</b>	<b>2.82</b>	<b>2.82</b>	<b>(0.61) -21.67%</b>
7					
<b>OTHER OPERATING REVENUE:</b>					
9	MAA/TCM	0.45	0.26	0.26	0.19 72.55%
10	GPP/PRIME	-	-	-	- 0.00%
11	EPP QIP	-	-	-	- 0.00%
12	Healthy San Francisco - City Option Fees	-	-	-	- 0.00%
13	SAPT	-	-	-	- 0.00%
14	Capitation Fees / Health Plan Settlements	-	-	-	- 0.00%
15	2011 Realignment	-	-	-	- 0.00%
16	1991 Health & Welfare Realignment	-	-	-	- 0.00%
17	Fees/Fines/Licenses	21.21	23.43	23.43	(2.22) -9.47%
18	Other State/Misc	0.56	0.04	0.04	0.52 1366.59%
19	Revenues from Other Departments	-	-	-	- 0.00%
20	Multi-Year Projects	-	-	-	- 0.00%
21	Transfer-In	0.03	0.03	-	- 0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b>22.25</b>	<b>23.76</b>	<b>23.73</b>	<b>(1.51) -6.36%</b>
23					
24	<b>TOTAL OPERATING REVENUE</b>	<b>24.45</b>	<b>26.58</b>	<b>26.55</b>	<b>(2.12) -7.98%</b>
25					
<b>OPERATING EXPENSES:</b>					
27	Salaries	30.82	34.08	34.08	3.26 -9.56%
28	Mandatory Fringe Benefits	11.75	13.03	13.03	1.28 -9.83%
29	Non-Personnel Services	22.72	22.67	20.83	(0.05) 0.23%
30	Materials & Supplies	2.92	2.88	2.44	(0.03) 1.16%
31	Capital Outlay & Facility Maintenance	0.16	0.16	0.16	0.00 0.00%
32	Debt Service	-	-	-	- 0.00%
33	Services Of Other Depts	3.90	3.65	2.79	(0.24) 6.70%
34	Annual Project Related	0.27	0.27	6.50	(0.00) 0.00%
35	Multi-Year Projects	-	-	-	- 0.00%
36	Transfer-Out	-	-	-	- 0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b>72.53</b>	<b>76.74</b>	<b>79.85</b>	<b>4.21 -5.49%</b>
38					
39	PY Carryforwards	2.17	2.17		
40					
41	<b>GENERAL FUND SUPPORT</b>	<b>48.07</b>	<b>50.16</b>	<b>53.30</b>	<b>2.09 -4.16%</b>

**Department of Public Health - Administration**

**STATEMENT OF REVENUE AND EXPENSES**

June 30, 2019

(In Millions of Dollars)

CURRENT YEAR					
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/(Unfav) Variance</u>	<u>% Var</u>
<b>NET PATIENT SERVICE REVENUE:</b>					
1	Medi-Cal Revenue	-	-	-	0.00%
2	Medicare Revenue	-	-	-	0.00%
3	Short Doyle M/Cal	-	-	-	0.00%
4	Patient Fees	-	-	-	0.00%
5	Other Patient Revenue	-	-	-	0.00%
6	<b>TOTAL PATIENT SERVICE REVENUE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>
7					
<b>OTHER OPERATING REVENUE:</b>					
9	MAA/TCM	5.34	0.73	0.73	4.61 627.65%
10	GPP/PRIME	-	-	-	0.00%
11	EPP QIP	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	-	-	-	0.00%
13	SAPT	-	-	-	0.00%
14	Capitation Fees / Health Plan Settlements	-	-	-	0.00%
15	2011 Realignment	-	-	-	0.00%
16	1991 Health & Welfare Realignment	35.47	35.47	35.47	-
17	Fees/Fines/Licenses	0.98	0.56	0.56	0.42 74.92%
18	Other State/Misc	0.00	-	-	0.00 0.00%
19	Revenues from Other Departments	-	-	-	0.00%
20	Multi-Year Projects	-	-	-	0.00%
21	Transfer-In	-	-	-	0.00%
22	<b>TOTAL OTHER OPERATING REVENUE</b>	<b>41.79</b>	<b>36.76</b>	<b>36.76</b>	<b>5.03 13.67%</b>
23					
24	<b>TOTAL OPERATING REVENUE</b>	<b>41.79</b>	<b>36.76</b>	<b>36.76</b>	<b>5.03 13.67%</b>
25					
<b>OPERATING EXPENSES:</b>					
27	Salaries	22.06	23.86	23.86	1.80 -7.56%
28	Mandatory Fringe Benefits	9.17	11.71	11.71	2.55 -21.74%
29	Non-Personnel Services	5.49	7.14	2.10	1.65 -23.15%
30	Materials & Supplies	2.64	0.74	0.45	(1.90) 256.28%
31	Capital Outlay & Facility Maintenance	0.00	0.04	0.03	0.04 -99.97%
32	Debt Service	-	-	-	0.00%
33	Services Of Other Depts	7.79	7.92	7.32	0.13 -1.70%
34	Annual Project Related	75.70	75.98	83.50	0.29 -0.38%
35	Multi-Year Projects	0.95	0.95	0.95	-
36	Transfer-Out	-	-	-	0.00%
37	<b>TOTAL OPERATING EXPENSES</b>	<b>123.79</b>	<b>128.35</b>	<b>129.93</b>	<b>4.56 -3.55%</b>
38					
39	PY Carryforwards	6.00	6.00		
40					
41	<b>GENERAL FUND SUPPORT</b>	<b>82.01</b>	<b>91.59</b>	<b>93.16</b>	<b>9.58 -10.46%</b>